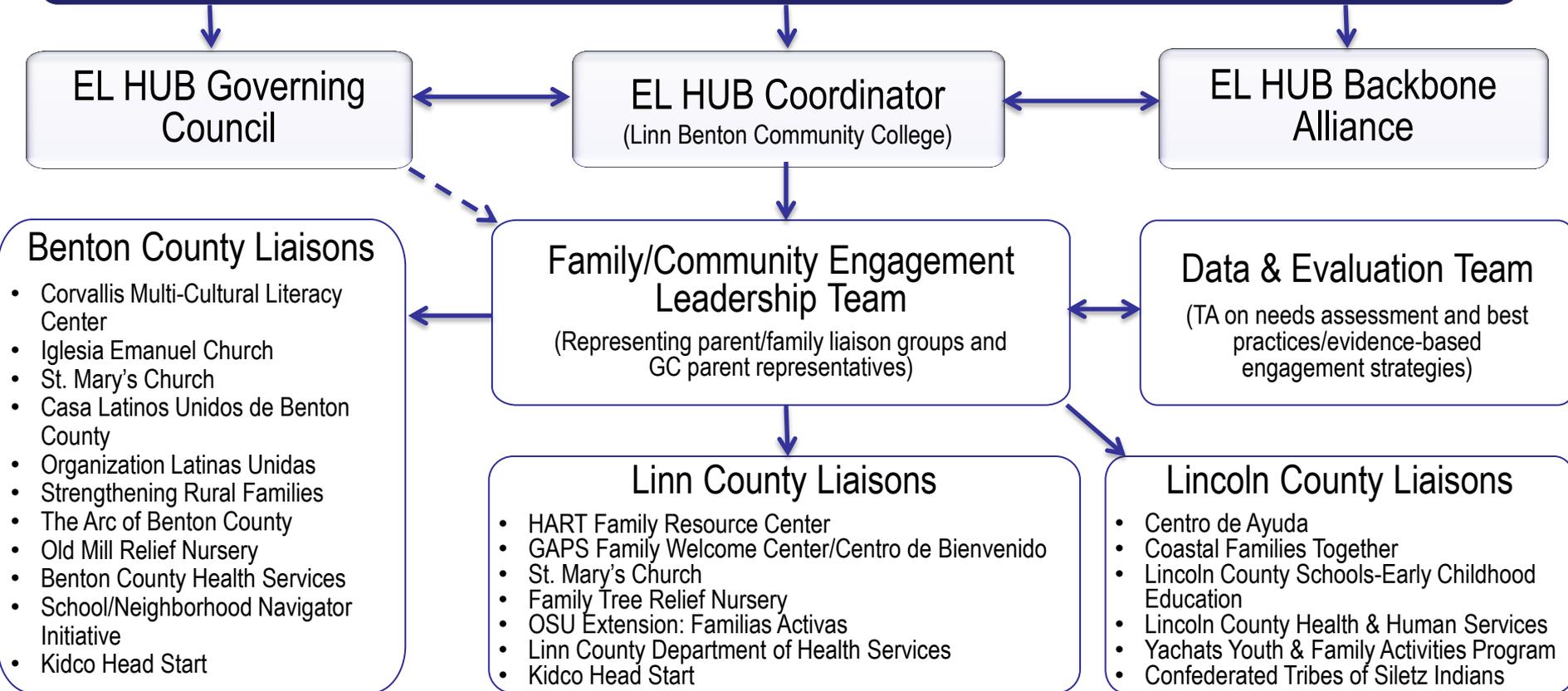


Family/Community Engagement Letters of Support

Linn Benton Lincoln Early Learning (EL) HUB



Regional Liaisons

Oregon Family Support Network
 African American Youth Leadership Conference
 Lincoln County Community Services Consortium
 Linn Benton Health Equity Alliance
 Regional Healthy Communities Steering Committee
 Coast to Cascades Community Wellness Network
 Linn, Benton, Lincoln Hispanic Advisory Council

10.10.2014
 Northwest Health Foundation
 Healthy Beginnings+
 Application #17634



The Arc
414 NW Fourth Street
Corvallis, OR 97330

T 541 753-1711
F 541 758-1354
www.arcbenton.org

October 5, 2014

Achieve with us.

Northwest Health Foundation
221 NW Second Ave, Suite 300
Portland, OR 97209

Dear Northwest Health Foundation:

I am writing to express the full support of The Arc of Benton County for Linn-Benton-Lincoln Early Learning Hub's *Family/Community Engagement* Organizing Grant application to Northwest Health Foundation's Healthy Beginning+ Healthy Communities Initiative.

Arc of Benton County is a non-profit organization that advocates and provides services, as needed, for individuals with Intellectual and Developmental Disabilities (I/DD) and their families. We have been vitally connected to our community since 1958 and have remained sensitive to the need of valuable community partnerships.

The Arc of Benton County is an active participant in the Linn-Benton-Lincoln Early Learning Hub and will commit to the Parent-Family Engagement Organizing Grant in the following ways:

1. Participate in the Family/Community Engagement Leadership Team to raise awareness of educational and other health disparities and support project needs assessment activities;
2. Strengthen and increase the engagement, participation, leadership and decision-making role of underserved, underrepresented including those families with Intellectual and Developmental Disabilities;
3. Provide leadership and support to families with children with disabilities across the project area;
4. Expand implementation of culturally tailored strategies that address the unique social, cultural, economic, and environmental conditions of the local families.

We are committed to supporting all grant-related activities and look forward to continuing our collaborative efforts to reduce health disparities among low-income, minority, rural and other underserved communities in our region.

Sincerely,

A handwritten signature in black ink that reads 'Diane Scottaline'.

Diane Scottaline
Executive Director
The Arc of Benton County



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www.casalatinosunidos.org

October 5, 2014

Northwest Health Foundation
221 NW Second Ave, Suite 300
Portland, OR 97209

Dear Northwest Health Foundation,

On behalf of Casa Latinos Unidos de Benton County (CLUBC), we are writing to express our strong support for Linn Benton Lincoln Early Learning Hub's *Family/Community Engagement* Organizing Grant application to Northwest Health Foundation's Healthy Beginning+ Healthy Communities Initiative.

CLUBC is a non-profit, grassroots organization whose mission is to "facilitate the integration of Latinos into the broader community by promoting the well-being of Latino families, by providing opportunities for leadership and capacity building, by supporting and advancing their equal rights and equal access, and by creating a climate of tolerance and cross-cultural understanding." Our mission, combined with our established history of trust and established relationships with local Latino families, well positions us to contribute to the project's needs assessment and capacity building activities.

Latinos at the local, state, and national levels experience major disparities in educational attainment. In 2012, CLUBC coordinated with the Corvallis School District to conduct an assessment entitled *Improving Educational Equity for Latinos: A formative evaluation among parents, students, and educators in the Corvallis School District*. The report has resulted in a better understanding of educational expectations, experiences, and future directions among Latino parents, students, and educators in Corvallis.

Over the last five years, CLUBC, Benton and Linn County Health Departments and Health Equity Alliance (HEA) have actively collaborated to plan and implement outreach and other community mobilization strategies that improve health and other social and education outcomes for Latino children and families in our region.

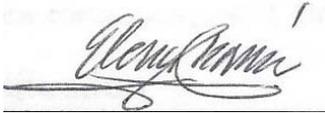
CLUBC is committed to participating in the Linn Benton Lincoln Early Learning Hub's Parent-Family Engagement Organizing grant in the following ways:

1. Participate in the Family/Community Engagement Leadership Team to raise awareness of educational and other health disparities and support project needs assessment activities;
2. Strengthen and increase the engagement, participation, leadership and decision-making role of underserved, underrepresented and impacted Hispanic/Latino communities in the project;
3. Provide leadership and support to engage Latino community members across the project area.

4. Expand implementation of culturally tailored strategies that address the unique social, cultural, economic, and environmental experiences of local Hispanic/Latino families.

We are committed to supporting all grant related activities and look forward to continuing our collaborative efforts to reduce health disparities among low-income, minority, rural and other underserved communities in our region.

Sincerely,

A handwritten signature in black ink, appearing to read 'Elena Chavarría', is written over a horizontal line. The signature is fluid and cursive.

Elena Chavarría
Director
Casa Latinos Unidos de Benton County

October 7, 2014

Northwest Health Foundation
221 NW Second Ave, Suite 300
Portland, OR 97209

Dear Northwest Health Foundation:

On behalf of the Head Start Program of Community Consortium Services (CSC) in Lincoln County, we are pleased to support Linn Benton Lincoln (LBL) Early Learning Hub's Family/Community Engagement Organizing Grant application to the Northwest Health Foundation.

CSC's Head Start preschool program serves 160 families in Lincoln County, in the communities of Toledo, Lincoln City, and Newport. Our mission is to provide comprehensive early child development programming that supports low-income children and families and prepares children for education readiness and success.

Head Start's evidence based family engagement model serves as a best practice framework for the proposed initiative. In particular, Head Start will:

- Participate and provide technical assistance to the Family/Community Engagement Leadership team in and advancing "best practices" for family involvement and leadership in EL Hub activities;
- Expand opportunities and work with the EL Hub to increase the engagement, participation and leadership roles of Head Start families in EL Hub decision-making and planning activities; and
- Assist the Family/Community Engagement Leadership Team in understanding the unique social, cultural, economic, and environmental experiences of Head Start children and families in Lincoln County.

We look forward to continuing our collaborative efforts through this important new initiative.

Sincerely,



Suzanne Miller, PhD, Director
Child Development Services/Head Start
Community Services Consortium



CORVALLIS MULTICULTURAL
LITERACY CENTER

128 SW 9th st. Corvallis OR 97333
(541) 754-7225 cmic@peak.org
www.cmlcenter.org

Open Hours
Monday - Friday: 10am - 5pm
Saturday: by appointment

October 6, 2014

Northwest Health Foundation
221 NW Second Ave, Suite 300
Portland, OR 97209

Dear Northwest Health Foundation:

Corvallis Multicultural Literacy Center (CMLC) is a non-profit, grassroots community-based learning center where individuals and families of all cultures and linguistic backgrounds come together to access resources and build a cohesive diverse community in a safe, welcoming environment.

Community partnerships and collaborations are an integral part of CMLC's commitment to hosting a wide variety of participant-driven programs, events, and resources including language exchanges, conversation partners, international mother-child play/discussion groups, multicultural arts and craft classes, school field trips, cultural presentations, and English language learning opportunities. CMLC offers extensive educational materials, including cultural exploration kits. Our building also houses Casa Latinos Unidos de Benton County (CLUBC) which provides critical access to information and services for local Latino and migrant farm worker families

CMLC is an active partner in Linn Benton Health Equity Alliance. Participation in this coalition includes collaborating with Strengthening Rural Families in offering adult English language classes with child care in two rural communities. In addition, the center partners with the Corvallis School District and Benton County Health Services to host English Language Learner (ELL) wrap-around intakes for all incoming kindergartners as well as on-going language assessments for entering K-12 students in Corvallis with home languages other than English.

As a centralized resource space, CMLC is able to offer personal connections for international, refugee, and immigrant families to enhance ways for families to share in community life. This is especially important for mothers with young children who may be isolated by lack of language skills and traditional support systems.

CMLC sees the LBL Early Learning Hub as a way to better understand the needs and potential contributions of diverse cultural and language populations. The Hub framework strengthens opportunities to tap the unique social, cultural, and linguistic experiences of local immigrant, refugee, and international families.

CMLC strongly supports LBL Hub's Family/Community Engagement Organizing Grant application and recommends it highly for funding through the Healthy Beginning + Health Communities Initiative.

Sincerely,

Dee Curwen, Center Coordinator

Corvallis Multicultural Literacy Center www.cmlcenter.org



family tree
relief nursery

Keeping Children Safe and Families Together Since 2004

October 6, 2014

Northwest Health Foundation
221 NW Second Ave, Suite 300
Portland, OR 97209

Dear Northwest Health Foundation:

Re: Healthy Beginnings + Healthy Communities Initiative letter of support

Family Tree Relief Nursery is a child abuse and neglect prevention program offering free services to low income families with children under the age of 6. We support family stability, and work with children and parents to minimize the need for children to be removed from their homes. As a nonprofit organization, we work closely with children and families in their communities to provide a therapeutic classroom program with home visiting, a home visiting program with respite, parent education classes and support in both English and Spanish.

We are excited about partnering with the Linn Benton Lincoln (LBL) Early Learning Hub to implement the proposed Family-Community Engagement Organizing Grant. This includes serving on the Family/Community Engagement Leadership Team to support implementation of project needs assessment and planning activities and serving as a bridge into our parent communities to support and strengthen involvement of emerging parent leaders into the project.

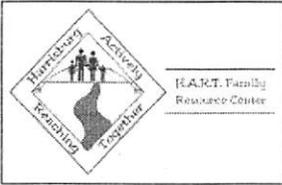
This proposal's family and community engagement framework closely aligns with Family Tree Relief Nursery's mission to "nurture children and parents, building a strong foundation for healthy thriving families." It is critical that parent and family voices and experiences are integrated into our collaborative work to improve health and education outcomes for our most vulnerable children and families. We whole heartily support this application and recommend it for funding.

Sincerely,

A handwritten signature in dark ink, appearing to read "Renee T. Smith". The signature is fluid and cursive, written over a light background.

Renee Smith, Executive Director
Family Tree Relief Nursery

City of Harrisburg
H.A.R.T. Family Resource Center
P.O. Box 378/ 354 Smith St.
Harrisburg, OR. 97446
541-995-7700



www.ci.harrisburg.or.us
www.hartfamilyresourcecenter.org

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Tax Id. 93-6002180



October 6, 2014

Northwest Health Foundation
221 NW Second Ave, Suite 300
Portland, OR 97209

Dear Northwest Health Foundation:

H.A.R.T. (Harrisburg Actively Reaching Together) Family Resource Center is pleased to write a letter of support for Linn Benton Lincoln Early Learning Hub's Family/Community Engagement Organizing grant application to the Northwest Health Foundation.

The H.A.R.T. Family Resource Center is a core community connector in a small rural community in southern Linn County. We offer services, resources and activities that help create a vital, vibrant and active community including a Coop Preschool, Early childhood literacy programs, parenting education, and play groups

The proposed Family/Community Engagement planning project closely aligns with our parent engagement efforts and we are excited about the opportunity to link parent and community leaders into the newly emerging work of the LBL Early Learning Hub.

Ensuring the diverse experiences and input of low income and rural families will be critical to the success of the LBL HUB and our collective efforts to promote healthy, resilient families and communities in the central Willamette Valley.

Sincerely,

Eddie Moro, Director
H.A.R.T. Family Resource Center

emoro@ci.harrisburg.or.us

October 8, 2014

Northwest Health Foundation
221 NW Second Ave, Suite 300
Portland, OR 97209

Dear Northwest Health Foundation:

Intercommunity Health Plans dba InterCommunity Health Network Coordinated Care Organization (IHN-CCO) submits this Letter of Support for the Linn Benton Lincoln Early Learning Hub's Family/Community Engagement Organizing grant application.

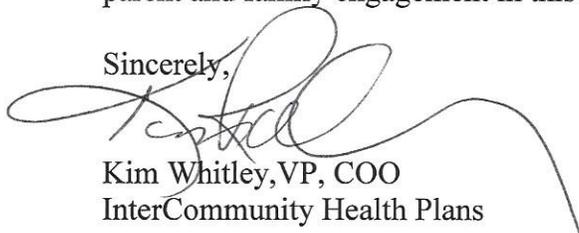
We are excited about the opportunity to further demonstrate the collective impact IHN-CCO and Linn Benton Lincoln (LBL) Early Learning Hub can make towards addressing early childhood health and educational disparities in our region. If funded, this project will foster critical alignment and integration between health care system and early learning system transformation.

As a member of the LBL Early Learning Hub's Backbone Alliance, IHN-CCO is working with diverse partners to ensure that all children in our region are healthy and ready to learn. By bridging early learning and health care, we ensure children arrive at school having received necessary exams, screenings and home visits and that primary care and early learning services are well coordinated to make it easier for families to navigate these complex systems.

In particular, IHN-CCO will align the work of the regional Healthy Communities Steering Committee with these planning activities, including an 18-month Community Health Assessment (CHA) Alignment project; a school based health center innovation grant at Lincoln Elementary school in Corvallis; mental health promotion and health literacy projects; and a children's mental health wrap around initiative, among others.

Our collective efforts will be strengthened by the project's commitment to fostering meaningful parent and family engagement in this important work.

Sincerely,



Kim Whitley, VP, COO
InterCommunity Health Plans

LINN
BENTON



Health Equity Alliance

Working together to create healthy opportunities for everyone

October 8, 2014

Northwest Health Foundation
Healthy Beginning Healthy Communities
221 NW Second Ave, Suite 300
Portland, OR 97209

Dear Northwest Health Foundation:

Benton Linn Health Equity Alliance - ¡*Alianza Igualdad!* believes that health begins where we live, learn, work, and play. Together we are working to ensure a future in which healthy opportunities are possible for everyone in our communities.

Linn Benton Lincoln (LBL) Early Learning Hub's proposed family/community engagement planning initiative well aligns with our mission and strategic efforts, including a focus on improving educational outcomes for rural, low-income, and culturally and linguistically diverse populations.

Education is a major social determinant of health and we are committed to fostering strategic partnerships that move this collective work forward in our region. In particular, Health Equity Alliance will support the project's efforts to raise awareness of health and educational disparities, racism, and other barriers to health improvement and educational attainment.

Health Equity Alliance regularly provides training and education to the community on various topics related to leadership development and civic engagement, and funds local grassroots community agencies to build their capacity to participate in meaningful ways in public process.

Partnering with LBL Hub can strengthen our collective efforts to expand leadership and decision-making role of underserved, underrepresented families and communities in the region. As a stakeholder in ensuring healthy communities in our region, we support the vision of Healthy Beginnings + Healthy Communities and support the LBL Hub's family/community engagement planning initiative.

Sincerely,

Karen Levy Keon
Health Equity Alliance Coordinator



LINN BENTON HEALTH EQUITY ALLIANCE bentonlinnhealthequityalliance@gmail.com



1650 SW 45th Place
Corvallis, OR 97333
(541) 757-8068
www.oldmillcenter.org

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Jim Starker
Investments

Bobbie Weber
Oregon State University

Bettina Schempf
Executive Director

October 3, 2014

Northwest Health Foundation
221 NW Second Ave, Suite 300
Portland, OR 97209

Dear Northwest Health Foundation:

Old Mill Center for Children and Families is pleased to support the Linn Benton Lincoln (LBL) Early Learning Hub's proposed Family/Community Engagement Organizing Grant application to the Northwest Health Foundation.

Old Mill Center is a full-service provider of preschool, mental health, early intervention and parent support for children birth to 18 and their families. Our services address the educational, social, emotional, and family support needs of children and families throughout Benton and Linn Counties. In 2014, Old Mill Center's Relief Nursery classrooms and Integrated Preschool received a 5-star rating from Oregon's Quality Rating and Improvement System (QRIS) which monitors the quality and consistency of childcare and early learning programs across Oregon.

In addition to actively participating in the planning and implementation of the LBL Hub, Old Mill Center recently completed an internal strategic planning process to ensure alignment with the LBL Early Learning Hub's vision and strategic priorities. This will allow Old Mill Center to continue to expand our and the community's capacity to serve families and communities at highest risk of poor educational and health outcomes, and strengthen our parent and family engagement model to ensure meaningful input by local parents in county and regional planning efforts.

We look forward to participating in the EL Hub's proposed Parent-Family Engagement Organizing Grant in the following ways:

1. Serving on the Family/Community Engagement Leadership Team to support implementation of project needs assessment and family engagement strategies;
2. Strengthening and increasing the engagement, participation, leadership and decision-making role of parents and families participating in Old Mill's services, particularly through our Relief Nursery and Healthy Families programs; and



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(541) 757-8068
www.oldmillcenter.org

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Corvallis Clinic

Dr. Jim Van Olst
Orthopedic Surgeon (Retired)

Jim Starker
Investments

Bobbie Weber
Oregon State University

Bettina Schempf
Executive Director

3. Working with the El Hub Data and Evaluation team to identify and expand the use of best practice parent engagement strategies throughout the region.

As an organization that advocates for children and families, Old Mill Center looks forward to being an active partner in moving this important work forward.

Sincerely,

Bettina Schempf
Executive Director



**Oregon
Family Support
Network**

1300 Broadway St. NE #403, Salem, OR 97301
1-800-323-8521 | 503-363-8068 | Fax: 503-390-3161 | www.ofsn.org

October 5, 2014

Northwest Health Foundation
Healthy Beginning Healthy Communities Initiative
221 NW Second Ave, Suite 300
Portland, OR 97209

Dear Northwest Health Foundation:

The Oregon Family Support Network (OFSN) works to empower and educate families and their communities to improve outcomes for children and youth experiencing significant mental, emotional, and behavioral health challenges. Our staff and volunteers reflect the parent communities they serve and are knowledgeable experts to our families in large part because of their own lived experiences.

OFSN's Family Resource Managers provide outreach, information and referral, consultation, and advocacy services in their local communities. They partner with other community agencies and schools to ensure children with disabilities and their families understand their rights and have support in navigating complex mental health, primary care, and education systems.

OFSN's Family Support and Education groups serve as an important support for parents and provide ongoing opportunities for families to come together for peer support, information and education, skill building, and parent leadership training.

Our Benton County parent liaison also chairs Inter-Community Health Network's Coordinated Care Organization (CCO) Community Advisory Committee and serves on the Benton County Youth Mental Health Coalition, well positioning OFSN to serve as a bridge between these efforts and the LBL Early Learning Hub's Family/Community Engagement Leadership Team.

OFSN welcomes the opportunity to assist the LBL Early Learning Hub to better understand the needs of families of children with social, behavioral, or emotional issues, autism and developmental disabilities. The proposed Family/Community Engagement planning project closely aligns with our parent engagement efforts, and we are excited about the opportunity to link parent and community leaders into the newly emerging work of the LBL Early Learning Hub.

Sincerely,

Sandy Bumpus, Executive Director
Oregon Family Support Network



University Outreach and Engagement

West Central Region (Benton, Linn, Marion, Polk, Yamhill Counties)

Oregon State University, 182 SW Academy, Room 102, PO Box 640, Dallas, Oregon 97338

T 503-623-8395 | F 503-831-3059 | <http://outreach.oregonstate.edu/>

October 6, 2014

Northwest Health Foundation
Healthy Beginning Healthy Communities
221 NW Second Ave, Suite 300
Portland, OR 97209

Dear Northwest Health Foundation,

On behalf of Oregon State University (OSU) Extension Service, we are writing to express our strong support for Linn Benton Lincoln Early Learning Hub's application to Northwest Health Foundation's Healthy Beginnings + Healthy Communities Initiative.

OSU Extension's vision of "demonstrably improving and enriching the life of each resident" combined with our established history of coordinating and mobilizing resources on behalf of low-income, minority communities closely align with the proposed planning project's goals and well positions us to serve as key partners in this important initiative.

OSU Extension's Nutrition Education and 4-H Programs have a long history of partnering with Benton and Linn County Health Departments to identify and address health disparities among low-income Latinos and migrant and seasonal farm workers in the region. Collaborative work has addressed food insecurity issues through joint outreach and assessment activities, co-facilitating *Platos Saludable*, healthy and nutritious meal planning workshops; and collaborating to plan and implement *Escuelita de Fútbol*, a childhood obesity prevention project at Lincoln Elementary School that is improving access to recreational opportunities and healthy, nutritious food for low-income and minority children in South Corvallis.

OSU Extension's *Poder Comunitario/Familias Activas* is closely modeled on Benton County's *Voceros de Salud* initiative, and is one of the first efforts of its kind in Linn County to engage and mobilize grassroots Latino parent and community leaders to participate in health policy and advocacy activities. Subsequent funding through Linn-Benton Health Equity Alliance has strengthened and expanded this project, including engagement and capacity building of the Albany Welcome Center, a community resource center funded by the Albany School District, to help low-income Latino families navigate the education system.

We are committed to supporting the important family and community engagement planning activities proposed in this grant application and look forward to strengthening our partnership with the LBL Early Learning Hub and continuing our collaborative

efforts to reduce health and other disparities among low-income, minority, rural and other underserved communities in the region.

Sincerely,

A handwritten signature in blue ink that reads "Derek Godwin". The signature is written in a cursive style with a large initial 'D' and a long, sweeping underline.

Derek Godwin
West Central Regional Administrator

October 5, 2014

Northwest Health Foundation
221 NW Second Ave, Suite 300
Portland, OR 97209

Dear Northwest Health Foundation:

Strengthening Rural Families is pleased to write a letter of support for Linn Benton Lincoln Early Learning Hub's Family/Community Engagement Organizing grant application. Strengthening Rural Families mission is "working together to build stronger families and communities." We promote the development of healthy families in rural Benton County through education, advocacy, coalition building and encouraging community connections.

Strengthening Rural Families (SRF) has actively participated in the Linn Benton Lincoln Early Learning planning process and was recently awarded an Early Literacy grant from the Oregon Early Learning Council.

SRF's Family Resource Managers live in the rural communities of Monroe, Alsea and Philomath are well positioned to conduct outreach and engage low-income and Latino community members in the proposed needs assessment and parent/family capacity building activities.

In addition to serving on the EL Hub Governing Council, we will also actively participate in the Family/Community Engagement Leadership Team, and closely coordinate this work with our new Early Literacy project.

The long term work of the Linn Benton Lincoln Early Learning HUB will be enriched and improved by the proposed planning activities.

Sincerely,

A handwritten signature in black ink, appearing to read "Paul S. Smith", with a long horizontal flourish extending to the right.

Paul Smith, Executive Director
Strengthening Rural Families

HB+ HC Parents as Leaders Discussion/Focus Groups Questions

DRAFT – FOR DISCUSSION INTERNAL PLANNING TEAM – 3/16/15

HB +HC Parent Engagement Key Outcomes:

1. Identifying key areas for critical input, engagement and leadership development among diverse parent/family communities in the region;
2. Improving understanding of the needs, strengths and opportunities for better engaging diverse parent/family communities in EL Hub planning and implementation activities; and
3. Developing common language, goals, and outcomes related to family/community engagement aligned with the EL Hub Strategic Plan.

Target Populations:

- Parents and families most impacted by educational and health disparities.
- Rural, immigrant and refugee, Latino/Hispanic, Tribal, low-income families, and families with children with mental health or developmental/intellectual disabilities.
- Families that are under-served in early childhood care and education programs.
- Parents that could help identify effective practices and policies that ensure access to culturally appropriate, quality programs that meet their needs.

PARENT LEADERSHIP/EMPOWERMENT QUESTIONS:

1. Do you consider XXX County a good place to live? Do you think XXX County is/has become a good place to live for [Latino, rural, special need] families in general/your family?
2. What strengths/assets do you think the [Latinos, rural, special needs] families/community brings to the table? (i.e. social, cultural, economic, etc.)
3. Are you aware of existing resources that benefit the [Latino, rural, special needs] community in your community?
4. Do you think these resources are known by [Latino, rural, special needs] community members? If not, what should be done to make them more visible/accessible to your community?
5. What are the most pressing needs/challenges that your family faces of the [Latino, rural, special needs] in [local] community today? (i.e. transportation, education, housing, health, employment, language, etc.)

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6. Have you seen [Latino, rural, special needs] parents/families involved in any volunteering/leadership efforts in your community? What has been your experience?

7. Do you think there are opportunities for [Latino, rural, special needs] parents to develop themselves, their skills, etc. in their communities?

8. What kinds of ~~opportunities would~~ support ~~would you need to~~ becoming more involved in your community (i.e. preschool, church, school, etc.)

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SERVICES AND RESOURCES QUESTIONS:

1. As a parent, what services and resources are important to you to help young children ages 5 or younger learn and develop well? (i.e. child care, preschool, health insurance, child development screenings, parent education, recreation, etc.)

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2. What makes it ~~easy or hard~~ to find/~~or use~~ these services and resources? ~~What makes it easy (facilitates) to find/use these services and resources? Where did you get this information? What information was difficult to get and why?~~

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3. Where and to whom do you turn if you are worried or have questions about how your child is developing or have a problem with your child?

4. When you want information about resources, activities, and events available in the community to families, where do you go or whom do you ask?

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5. Have you enrolled your child in a child care or a preschool program? If not, why? If so, what information was important to you when choosing child care? What do you like most about your child care? What do you not like about it?

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6. Have you ever used the Internet when you wanted to find out more about a topic? If so, what types of information would you want on a website that has information on a wide range of topics about children's early learning and development?

7. Are there any other things we haven't discussed today, as a parent/caregiver, you would like the Linn-Benton-Lincoln Early Learning Hub to know about?

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Resources Consulted:

Parent Voices; A Closer Look, Washington State Department of Early Learning, 2008.

Community Needs and Assets Assessment. Casa Latinos Unidos de Benton County, 2010-11.

Participatory Asset Mapping, A Community Research Lab Toolkit, Advancement Project Healthy City, 2012.

